WILTSHIRE COUNCIL

STAFFING POLICY COMMITTEE 9 January 2018

Implementation of the pay award and new grading model on 1 April 2019

Purpose of the report

The purpose of this report is to provide Staffing Policy Committee with details of the new
pay and grading model for the Council that has been agreed following local negotiation
with the recognised trade unions, and takes account of the 2019 National Joint Council
(NJC) pay award.

Background

- 2. The annual pay award is negotiated nationally by the national employers and recognised trade unions for staff subject to National Joint Council (NJC) terms and conditions at Wiltshire Council.
- 3. A two year pay deal was agreed by the national employers and trade unions in 2018. This deal included a 2% increase for April 2018 and for April 2019 for most workers (those paid over £19,430 per annum) with larger increases below this pay point to account for the changes to the minimum wage. The deal also included introduction of a new national pay spine in April 2019.
- 4. Whilst the pay award and pay spine are agreed nationally, the way that we group the spinal points into grades is agreed locally. The current pay and grading model for NJC staff in the council was implemented through a joint agreement with the trade unions in 2007 as part of a pay reform exercise, and therefore any changes to our pay and grading model needed to be jointly agreed.

Main considerations

- 5. The council has been negotiating with the trade unions to agree the implementation of a new pay and grading model, which has required consideration to be given to the impact of the new national pay spine on existing pay grades, and incremental progression.
- 6. The new features of the pay spine from April 2019 are:
 - A minimum pay rate of £9.00 per hour (£17,364) on new spinal column point (SCP)1, equivalent to old SCPs 6 & 7
 - 'Pairing off' old SCPs 6-17 to create new SCPs 1-6.
 - Equal steps of 2.0% between each new SCPs 1 to 22, equivalent to old SCPs 6-28 (By creating equal steps between these pay points, new SCPs 10, 13, 16, 18 and 21 have been generated and means that current SCP's will not assimilate and means that the current number of pay points in a grade would change).
 - On new SCP 23 and above (equivalent to old SCPs 29 and above), a 2.0% increase on 2018 rate.
- 7. In developing the proposals for changing our pay and grading model to take account of the new national pay spine consideration has been given to how schools staff will be

- affected as the new arrangements will also be implemented for NJC support staff in Wiltshire maintained schools.
- 8. Applying the new national pay spine to our pay and grading model with no changes would result in a significant discrepancy in the number of incremental points for some grades, causing equality issues for lower graded staff. The table below shows the impact.

Grade	Existing spinal points (SCP)	Existing pay range 2018 £	New spinal points	New pay range 2019 £
Α	6	16394	1	17,364
В	7-9	16,495-16,755	1-2	17,364-17,711
С	10-13	16,863-17,391	3-4	18,065-18,426
D	14-17	17,681-18,672	5-6	18,795-19,171
Е	17-19	18,672-19,446	6-8	19,171-19,945
F	19-22	19,446-21,074	8-12	19,945-21,589
G	22-25	21,074-23,111	12-17	21,589-23,836
Н	25-28	23,111-25,463	17-22	23,836-26,317
I	28-31	25,463-28,221	22-25	26,317-28,785
J	31-34	28,221-30,756	25-28	28,785-31,371
K	34-37	30,756-33,136	28-31	31,371-33,799
L	37-40	33,136-36,153	31-34	33,799-36,876
М	40-43	36,153-39,002	34-37	36,876-39,782
N	43-46	39,002-41,846	37-40	39,782-42,683
0	46-49	41,846-44,697	40-43	42,683-45,591

Mapping across of staff into the new spinal table

- 9. The council has agreed with the trade unions following negotiation, that the best option for assimilating staff into the new spinal table to create a new pay and grading model for the council would be to award all staff with the increment they would have expected, (unless they are on the top of their grade), using the current 2018 pay and grading model, and then map to the new model, which would include the 2019 pay award. See appendix 1.
- 10. Staff who are in post for fewer than 6 months at 1 April 2019 (and therefore need to achieve six months service in order to receive their increment), will receive the 2019 pay award applicable to their spinal point. On completion of six months service they will then receive an increment (if applicable) in the new pay and grading model.

New pay and grading model

- 11. The council and trade unions have agreed following negotiation that the implementation of a new pay and grading model which will be based on three spinal points per grade (2 spinal points for grade B). See appendix 2. Currently most grades have 4 spinal points.
- 12. To achieve a three-spinal point per grade model the council's new pay and grading model will feature a number of missing spinal points, and in this case spinal points 10, 14, 16, 19 and 21 of the national pay spine have been selected.
- 13. The advantages of the model agreed are as follows:

- A three-increment pay model is a more modern approach and will mean fewer years
 of progression with employees reaching the maximum salary quicker. This will result in
 higher average pay in each grade.
- Having fewer incremental pay points for each grade is more likely to be equalities compliant.
- There will be consistency across grades, with the exception of grade B, which can be rationalised on the basis of length of time to become fully proficient.
- The lowest paid staff, currently grade A, will benefit from some progression and a higher grade maximum as this grade will be subsumed into grade B.
- Higher starting salaries for grades I to O is likely to be beneficial in terms of competing
 for new recruits and our position in the jobs market, which is competitive in many roles
 in these grades.
- Although this model has grades which contain fewer increments than the current model, no employees would be adversely affected by these structures in terms of pay at 2019, or their perceived long term pay (grade maximum).

Financial considerations

- 14. The cost of implementing this new pay and grading model for the council will be in addition to the cost of the 2019 pay award and annual increments. £4.042m (£1.305m for increments & £2.695m for 2% pay award) was already in the budget plans for 2019/20, and as a result of the completion of negotiations with the trade unions the additional cost of implementing the new pay and grading model has been built into the 2019/20 budget plans.
- 15. There is also a financial impact for schools. Of the 5,060 support staff employed in schools, 99% of these staff (5,016) fall within Grades A to I, which will incur the greatest financial impact from implementing the 2019 pay award and new pay spine.

Equalities considerations

16. An analysis of the numbers of males and females in the affected grades/spinal points indicates that neither of these options would introduce any significant gender bias.

Recommendations

17. It is recommended that Staffing Policy Committee note that the implementation of the pay award and a new pay and grading model for NJC staff has been agreed following negotiation with the recognised trade, and will be implemented on 1 April 2019.

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Appendix 1

Mapping across to the proposed new pay spine

Current Grade	Current SCP	Annual Salary April 18	New Grade	New SCP	Annual Salary April 19
Α	6	£16,394	To Grade B	1	£17,364
	7	£16,495		1	£17,364
В	8	£16,626	В	2	£17,711
	9	£16,755			
				2	£17,711
	10	£16,863		3	£18,065
С	11	£17,007	С	,	£10,000
	12	£17,173		4	£18,426
	13	£17,391		4	£10,420
				4	£18,426
	14	£17,681	D	5	£18,795
D	15	£17,972			£18,795
"	16	£18,319		6	£19,171
	17	£18,672		6	
	17	£18,672		6	£19,171
E	18	£18,870	E	7	£19,554
	19	£19,446		8	£19,945
	19	£19,446		0	£20,344
	20	£19,819	F	9	£20,344
F				11	£21,166
	21	£20,541			
	22	£21,074		12	£21,589
	22	£21,074		13	£22.024
				13	£22,021
G	23	£21,693	G	15	£22 011
"	24	£22,401		15	£22,911
				17	£33 036
	25	£23,111		17	£23,836
	25	£23,111		10	C24 242
				18	£24,313
ы	26	£23,866	ы	20	C25 205
H	27	£24,657	Н	20	£25,295
				22	£26 247
	28	£25,463			£26,317

Current Grade	Current SCP	Annual Salary	I NAW		Annual Salary April 19
	28	£25,463			
_	29	£26,470			£26,999
I	30	£27,358	ı	24	£27,905
	31	£28,221		25	£28,785
	31	£28,221		26	£29,636
	32	£29,055	1.		
J	33	£29,909	J	27	£30,507
	34	£30,756		28	£31,371
	34	£30,756		29	£32,029
K	35	£31,401	ĸ		
_ ^	36	£32,233	_ `	30	£32,878
	37	£33,136		31	£33,799
	37	£33,136		32	£34,788
L	38	£34,106	L		
-	39	£35,229	-	33	£35,934
	40	£36,153		34	£36,876
	40	£36,153		35	£37,849
М	41	£37,107	Ы м Г		201,040
	42	£38,052		36	£38,813
	43	£39,002		37	£39,782
	43	£39,002		38	£40,760
N	44	£39,961	N		
	45	£40,858	"	39	£41,675
	46	£41,846		40	£42,683
	46	£41,846		41	£43,662
o	47	£42,806	0		2.0,002
	48	£43,757		42	£44,632
	49	£44,697		43	£45,591

Wiltshire Pay Scales

With effect from 1 April 2019 Pro rata for part time staff

Grade	SCP	Annual Salary	Hourly Rate *
В	1	£17,364	£9.00
	2	£17,711	£9.18
	2	£17,771	£9.18
С	3	£18,065	£9.36
	4	£18,426	£9.55
	4	£18,426	£9.55
D	5	£18,795	£9.74
	6	£19,171	£9.94
	6	£19,171	£9.94
E	7	£19,554	£10.14
	8	£19,945	£10.34
	9	£20,344	£10.54
F	10	£21,166	£10.97
	11	£21,589	£11.19
	12	£22,021	£11.41
G	13	£22,911	£11.88
	14	£23,836	£12.35
	15	£24,313	£12.60
н	16	£25,295	£13.11
	17	£26,317	£13.64

Grade	SCP	Annual Salary	Hourly Rate *
	18	£26,999	£13.99
1	19	£27,905	£14.46
	20	£28,785	£14.92
	21	£29,636	£15.36
J	22	£30,507	£15.81
	23	£31,371	£16.26
	24	£32,029	£16.60
K	25	£32,878	£17.04
	26	£33,799	£17.52
	27	£34,788	£18.03
L	28	£35,934	£18.63
	29	£36,876	£19.11
	30	£37,849	£19.62
М	31	£38,813	£20.12
	32	£39,782	£20.62
	33	£40,760	£21.13
N	34	£41,675	£21.60
	35	£42,683	£22.12
	36	£43,662	£22.63
0	37	£44,632	£23.13
	38	£45,591	£23.63

^{*} Hourly Rates rounded to 2 decimal points